

BILLED TO

Halcyon Retail Group
Attn. Priya Raman, Finance
Halcyon House, 12 Wharf Road
Manchester M15 4TQ
United Kingdom
VAT GB 918 2245 71

REMIT TO

Northwind Advisory
44 Cornmarket Street
Oxford OX1 3HA
United Kingdom
VAT GB 412 7788 03

Issued	04 Aug 2026
Due	03 Sept 2026
Terms	Net 30
Account	HRG-0092

Payment due 03 Sept 2026

REF	DESCRIPTION	HOURS	RATE	AMOUNT
SV-001	Discovery workshop — day one	8.0	\$210.00	\$1,680.00
SV-002	Discovery workshop — day two	8.0	\$210.00	\$1,680.00
SV-003	Stakeholder interviews	6.0	\$210.00	\$1,260.00
SV-004	Current-state assessment	12.0	\$195.00	\$2,340.00
SV-005	Solution architecture — first draft	10.0	\$240.00	\$2,400.00
SV-006	Solution architecture — review	4.0	\$240.00	\$960.00
SV-007	Data model design	14.0	\$225.00	\$3,150.00
SV-008	Migration strategy	9.0	\$225.00	\$2,025.00
SV-009	Reporting templates — build	5.0	\$185.00	\$925.00
SV-010	Handover and runbooks	2.5	\$164.00	\$410.00
			Subtotal	\$16,830.00
			VAT at 20%	\$3,366.00
			Total due	\$20,196.00

NOTES

Rates are as agreed under engagement NWA-2026-11. Please quote the invoice number with payment; remittance advice to accounts@northwind-advisory.example.